# A Method to Solve Multi Criteria Decision Making Problems based on Fuzzy Numbers 

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#### Abstract

Multi-Criteria decision making (MCDM) method is a technique where alternatives or options are assessed based on a set of criteria. Most important decisions in organizations are finalized by group of experts. Human judgments including preferences are often vague and cannot be estimated in exact numerical values. This paper proposes a fuzzy approach under the linguistic frame work to obtain optimal solution for Multi Criteria Decision Making problems. To accomplish this, an aggregate-deviation method based on triangular fuzzy numbers is proposed. A fuzzy decision matrix plays an important role in our research problem.


Keywords:- Multi Criteria Decision Making, Triangular fuzzy numbers, Linguistic Variables, Aggregation Operators, Fuzzy Decision Matrix.

## I. INTRODUCTION

## Decision Making

Decision making can be defined as a process of specifying a problem, identifying and evaluating criteria or alternatives and selecting a preferred alternative among possible ones (Chen, 2005).

## Multi-criteria Decision Making (MCDM)

Multi-criteria decision making (MCDM) method is a technique where alternatives or options are assessed based on a set of criteria and it is one of the most widely used methods in decision making (Hwang \& Yoon, 1981). MCDM methods have been employed in many areas such as engineering, agricultural, banking, energy, forestry, health services and education. General form of MCDM problem with $m$ alternatives and $n$ criteria can be illustrated in matrix format as follows:

| Alternatives/Criteria | $C 1$ | $\ldots \ldots$...Cn |
| :---: | :---: | :---: |
| A1 | - | - |
| $\cdot$ | $\cdot$ | $\cdot$ |
| . | - | . |
| Am | - | - |

Fuzzy MCDM
In real life, decision makers often make evaluation based on a set of criteria which are normally vague and imprecise. Due to this, fuzzy set was introduced particularly in representing the vague information or criteria. Fuzzy set theory was first utilized in solving decision making problem by Bellman and Zadeh in 1970. The key concept of fuzzy set theory is that its elements have a varying grade of membership, ranging from 0 to 1 . The boundaries of these fuzzy sets are not sharp or imprecise. The individual membership in a fuzzy set is represented by the degree of compatibility (Klir et.al, 1997) and fuzzy sets are used to describe linguistic values for example "very good," "good," "fair," "poor," and "very poor". Instead of using exact numbers as input values, fuzzy numbers were utilized in representing these linguistic terms.
The introduction of fuzzy set theory also motivates many researchers in integrating the theory with some of the classical MCDM methods. Pioneer work in incorporating fuzzy element into decision making was done by introducing an algorithm for rating and ranking multiple aspects of alternatives using fuzzy sets. Decision makers' opinions can be expressed in terms of linguistic variables.

## II. PRELIMINARIES

Fuzzy Set :
A fuzzy set is a pair (A, $f$ ) where $A$ is a set and $f: A \rightarrow[0,1]$. For each $x$ in A the value $f(x)$ is called the grade of membership of $x$ in (A, $f$ ).

Triangular fuzzy number:
Let $\mathrm{l}, \mathrm{m}, \mathrm{u}$ in $\mathbf{R}, \mathrm{l}<m<u$. The fuzzy number $\mathrm{t}: \mathrm{R} \rightarrow[0,1]$ denoted by

$$
\mathrm{t}=\left\{\begin{array}{cc}
0 & \text { if } x<l \\
\frac{x-l}{m-l} & \text { if } l \leq x \leq m \\
\frac{u-x}{u-m} & \text { if } m \leq x \leq u \\
0 & \text { if } x>u
\end{array}\right\}
$$

is called a triangular fuzzy number. Example: [1, 2, 3]

## Linguistic Variable[5]:

A linguistic variable is a variable whose values are words or sentences in a natural or artificial language. These linguistic variables can be expressed in positive triangular fuzzy numbers.

## III. PROPOSED METHOD

- Collect the evaluation of alternatives by expert decision makers with respect to all criteria in terms of linguistic variables and we can form a decision matrix.
- Replace each linguistic variable by corresponding fuzzy number.
- Aggregate the fuzzy numbers in column wise based on criteria $\mathrm{C}_{1}, \mathrm{C}_{2}$, $\qquad$
- Aggregate the fuzzy numbers column wise based on decision makers $\mathrm{P}_{1}, \mathrm{P}_{2}, \ldots$.
- Find the deviation of each triangular fuzzy number.
- The fuzzy number with minimum deviation comes first in ranking order [ascending].


## IV COMPUTATIONAL ASPECTS

Suppose group of expert decision makers want to select a most suitable candidate from several alternatives based on some criteria.

STEP 1
Evaluation of alternatives by expert decision makers with respect to all criteria in terms of linguistic variables.

Linguistic frame work [5]

| Very Poor | VP | $(0,0,1)$ |
| :--- | :--- | :--- |
| Poor | P | $(0,1,3)$ |
| Medium Poor | MP | $(1,3,5)$ |
| Fair | F | $(3,5,7)$ |
| Medium Good | MG | $(5,7,9)$ |
| Good | G | $(7,9,10)$ |
| Very Good | VG | $(9,10,10)$ |

## Evaluation table



Here $\mathrm{C}_{1}, \mathrm{C}_{2}, \ldots$ are the criteria. $\mathrm{A}_{1}, \mathrm{~A}_{2}, \mathrm{~A}_{3} \ldots$ are the alternatives. $\mathrm{P}_{1}, \mathrm{P}_{2}, \ldots$ are the decision makers. $\mathrm{L}_{1}, \mathrm{~L}_{2}, \ldots$ are the linguistic variables.

## STEP 2

To construct a fuzzy decision matrix replace each linguistic variable by corresponding fuzzy number.

## STEP 3

Aggregate the fuzzy numbers in column wise based on criteria $\mathrm{C}_{1}, \mathrm{C}_{2}, \ldots \ldots$. by using the formula [7],
$\mathrm{L}_{\mathrm{ag}}=\mathrm{M}_{\mathrm{ag}}-\frac{1}{\prod_{1}^{n} \frac{1}{\left[M_{a g}-u i\right]} \frac{1}{n}}, \quad \mathrm{M}_{\mathrm{ag}}=\left[\prod_{1}^{n} m_{i}\right]^{\frac{1}{n}} \quad \&$
$\mathrm{U}_{\mathrm{ag}}=\mathrm{M}_{\mathrm{ag}}+\frac{1}{\prod_{1}^{n} \frac{1}{\left[l i-M_{a g}\right]}} \frac{1}{n}$ for all fuzzy numbers $\left(\mathrm{l}_{\mathrm{i}}, \mathrm{m}_{\mathrm{i}}, \mathrm{u}_{\mathrm{i}}\right)$.
Now we have the set of fuzzy numbers $\left(\mathrm{L}_{\mathrm{ag}}, \mathrm{M}_{\mathrm{ag}}, \mathrm{U}_{\mathrm{ag}}\right)$. and we can form the table,

|  | $\mathrm{P}_{1}$ | $\mathrm{P}_{2} \ldots \ldots \ldots \ldots$ | $\ldots . . \mathrm{P}_{\mathrm{k}}$ |
| :--- | :--- | :--- | :--- |
| $\mathrm{A}_{1}$ | $\mathrm{~F}_{\text {ag } 1}$ | $\mathrm{~F}_{\text {ag } 2 \ldots \ldots \ldots}$ |  |
| $\cdot$ | $\cdot$ |  |  |
| $\cdot$ | $\cdot$ |  |  |
| $\cdot$ | $\cdot$ |  |  |
| $\mathrm{~A}_{\mathrm{m}}$ | $\ldots \ldots \ldots$ |  | $\ldots \ldots \ldots$ |

Where $\mathrm{F}_{\text {ag } 1,} \mathrm{~F}_{\text {ag } 2 \ldots \ldots \ldots \text { are fuzzy numbers. }}$

## STEP 4

Aggregate fuzzy numbers column wise using the same formula based on decision makers $\mathrm{P}_{1}, \mathrm{P}_{2}, \ldots$.
We get

| $\mathrm{A}_{1}$ | $\mathrm{~F}_{\text {ag } 1}$ |
| :--- | :--- |
| $\mathrm{~A}_{2}$ | $\mathrm{~F}_{\text {ag } 2}$ |
| $\cdot$ | $\cdot$ |
| $\mathrm{~A}_{\mathrm{m}}$ | $\mathrm{F}_{\mathrm{ag} \mathrm{m}}$ |

STEP 5
Find the deviation in triangular fuzzy number by using the formula $\mathrm{D}_{\mathrm{f}}=(u-l)+\frac{m-l}{3+l}$ where $(1, \mathrm{~m}, \mathrm{u})$ is triangular fuzzy number.

## STEP 6 [CONCLUSION]

The fuzzy number with minimum deviation $\left(\mathrm{D}_{\mathrm{f}}\right)$ comes first in ranking order [ascending].

## V NUMERICAL EXAMPLE

Suppose 3 expert decision makers want to select a most suitable computer programmer from 3 alternatives based on 5 criteria which are attitude, communication skills, hardworking, general knowledge, and programming knowledge.

## STEP 1

Collect the evaluation of alternatives by expert decision makers with respect to all criteria in terms of linguistic variables and we can form a decision matrix[6].

|  | $\mathrm{C}_{1}$ |  |  | $\mathrm{C}_{2}$ |  |  | $\mathrm{C}_{3}$ |  |  | $\mathrm{C}_{4}$ |  |  | $\mathrm{C}_{5}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{A}$ | $\mathrm{A}_{2}$ | $\begin{array}{\|c\|} \hline \mathbf{A} \\ \mathbf{3} \\ \hline \end{array}$ | $\mathrm{A}_{1}$ |  | $\mathrm{A}_{3}$ | $\begin{array}{\|c} \hline \mathbf{A} \\ 1 \end{array}$ |  | $\mathbf{A}_{3}$ | ${ }_{1}$ | $\mathbf{A}_{2}$ | $\mathbf{A}_{3}$ | $\mathrm{A}_{1}$ | $\mathbf{A}_{2}$ | $A_{3}$ |
| $\overline{\mathbf{P}}$ | $\begin{aligned} & \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | G | $\begin{aligned} & \hline \mathrm{V} \\ & \mathrm{G} \end{aligned}$ | G | $\begin{aligned} & \hline \mathrm{V} \\ & \mathrm{G} \end{aligned}$ | $\begin{aligned} & \hline \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | F | V | G | $\begin{aligned} & \mathrm{V} \\ & \mathrm{G} \end{aligned}$ | V | V | F | V | G |
| $\begin{array}{\|l} \hline \mathbf{P} \\ 2 \end{array}$ | G | G | G | $\begin{aligned} & \hline \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | $\begin{aligned} & \hline \mathrm{V} \\ & \mathrm{G} \end{aligned}$ | G | G | V | $\begin{aligned} & \hline \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | G | V | V | F | M | G |
| $\begin{array}{\|l} \hline \mathbf{P} \\ 3 \end{array}$ | $\begin{aligned} & \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | $\begin{aligned} & \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | F | F | $\begin{aligned} & \hline \mathrm{V} \\ & \mathrm{G} \end{aligned}$ | V | G | G | $\begin{aligned} & \hline \mathrm{V} \\ & \mathrm{G} \end{aligned}$ | V | V | $\begin{aligned} & \hline \mathrm{M} \\ & \mathrm{G} \end{aligned}$ | F | G | M G |

## STEP 2

Replace each linguistic variable by corresponding fuzzy number.

| FUZZY DECISION MATRIX |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | C1 | C1 | C3 | $\mathbf{C 4}$ | $\mathbf{C 5}$ |
| $\mathbf{P}_{\mathbf{1}}$ | $\mathbf{A}_{\mathbf{1}}$ | $(5,7,9)$ | $(7,9,10)$ | $(3,5,7)$ | $(9,10,10)$ | $(3,5,7)$ |
|  | $\mathbf{A}_{\mathbf{2}}$ | $(7,9,10)$ | $(9,10,10)$ | $(9,10,10)$ | $(9,10,10)$ | $(9,10,10)$ |
|  | $\mathbf{A}_{\mathbf{3}}$ | $9,10,10$ | $(5,7,9)$ | $(7,9,10)$ | $(7,9,10)$ | $(7,9,10)$ |
| $\mathbf{P}_{\mathbf{2}}$ | $\mathbf{A}_{\mathbf{1}}$ | $(7,9,10)$ | $(5,7,9)$ | $(7,9,10)$ | $(7,9,10)$ | $(3,5,7)$ |
|  | $\mathbf{A}_{\mathbf{2}}$ | $(7,9,10)$ | $(9,10,10)$ | $(9,10,10)$ | $(9,10,10)$ | $(5,7,9)$ |
|  | $\mathbf{A}_{\mathbf{3}}$ | $(7,9,10)$ | $(7,9,10)$ | $(5,7,9)$ | $(9,10,10)$ | $(7,9,10)$ |
| $\mathbf{P}_{3}$ | $\mathbf{A}_{\mathbf{1}}$ | $(5,7,9)$ | $(3,5,7)$ | $(7,9,10)$ | $(9,10,10)$ | $(3,5,7)$ |
|  | $\mathbf{A}_{\mathbf{2}}$ | $(5,7,9)$ | $(9,10,10)$ | $(7,9,10)$ | $(9,10,10)$ | $(7,9,10)$ |
|  |  | $\mathbf{A}_{\mathbf{3}}$ | $(3,5,7)$ | $(9,10,10)$ | $(9,10,10)$ | $(5,7,9)$ |
|  |  |  |  |  | $(5,7,9)$ |  |

STEP 3
Aggregate the fuzzy numbers in column wise based on criteria $\mathrm{C}_{1}, \mathrm{C}_{2}, \ldots \ldots$...

|  |  | $\mathrm{C}_{1}$ | $\mathrm{C}_{2}$ | $\mathrm{C}_{3}$ | $\mathrm{C}_{4}$ | $\mathrm{C}_{5}$ | Aggregation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{P}_{1}$ | $\mathrm{A}_{1}$ | (5,7,9) | (7,9,10) | (3,5,7) | $\begin{aligned} & (9,10,10 \\ & \hline \end{aligned}$ | $(3,5,7)$ | $\begin{aligned} & (6.57,6.91,10.1 \\ & 2) \end{aligned}$ |
|  | $\mathbf{A}_{2}$ | $\begin{gathered} (7,9,10 \\ ) \end{gathered}$ | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\begin{gathered} (9,10,1 \\ 0) \end{gathered}$ | (8.82, 9.79, 10) |
|  | $\mathrm{A}_{3}$ | $\begin{gathered} (9,10,1 \\ 0) \end{gathered}$ | (5,7,9) | (7,9,10) | (7,9,10) | $(7,9,10$ | $\begin{array}{cc} (6.71, & 8.74, \\ 9.66) & \end{array}$ |
| $\mathbf{P}_{2}$ | $\mathrm{A}_{1}$ | $\begin{gathered} (7,9,10 \\ ) \end{gathered}$ | (5,7,9) | (7,9,10) | (7,9,10) | (3,5,7) | (6.39, $9.24)$ |
|  | $\mathbf{A}_{2}$ | $\begin{gathered} (7,9,10 \\ ) \end{gathered}$ | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\begin{aligned} & 9,10,10 \\ & \hline \end{aligned}$ | (5,7,9) | $\begin{aligned} & 8.69, \\ & 9.12,9.71) \end{aligned}$ |
|  | $\mathbf{A}_{3}$ | $\begin{gathered} (7,9,10 \\ ) \end{gathered}$ | (7,9,10) | (5,7,9) | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\begin{gathered} (7,9,10 \\ ) \end{gathered}$ | $\begin{aligned} & \text { (6.71,8.74,9.66 } \\ & ) \end{aligned}$ |
| $\begin{array}{\|l\|l} \hline \mathbf{P} \\ \hline \end{array}$ | $\mathrm{A}_{1}$ | (5,7,9) | (3,5,7) | (7,9,10) | $\left.\begin{array}{l} (9,10,10 \\ ( \end{array}\right)$ | (3,5,7) | $\begin{aligned} & \left(\begin{array}{c} (3.97,6.91,8.05 \\ ) \end{array}\right. \end{aligned}$ |
|  | $\mathbf{A}_{2}$ | (5,7,9) | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $(7,9,10)$ | $\begin{aligned} & (9,10,10 \\ & ) \end{aligned}$ | $(7,9,10$ | $\begin{array}{cc} (6.71, & 8.93, \\ 9.55) & \end{array}$ |
|  | $\mathbf{A}_{3}$ | (3,5,7) | $\begin{gathered} (9,10,10 \\ ) \end{gathered}$ | $\underset{(9,10,10}{ }$ | $(5,7,9)$ | $(5,7,9)$ | $\begin{array}{cc} (5.27, & 7.55, \\ 9.02) & \end{array}$ |

We get

|  | $\mathbf{P}_{\mathbf{1}}$ | $\mathbf{P}_{\mathbf{2}}$ | $\mathbf{P}_{\mathbf{3}}$ |
| :--- | :--- | :--- | :--- |
| $\mathbf{A}_{\mathbf{1}}$ | $(6.57,6.91,10.12)$ | $(6.39,7.6,9.24)$ | $(3.97,6.91,8.05)$ |
| $\mathbf{A}_{\mathbf{2}}$ | $(8.82,9.79,10)$ | $8.69,9.12,9.71)$ | $(6.71,8.93,9.55)$ |
| $\mathbf{A}_{\mathbf{3}}$ | $(6.71,8.74,9.66)$ | $(6.71,8.74,9.66)$ | $(5.27,7.55,9.02)$ |

STEP 4
Aggregate the fuzzy numbers column wise based on decision makers $\mathrm{P}_{1}, \mathrm{P}_{2}, \ldots$.

|  | Total evaluation |
| :--- | :--- |
| $\mathbf{A}_{\mathbf{1}}$ | $(6.07,7.02,8.93)$ |
| $\mathbf{A}_{\mathbf{2}}$ | $(8.46,9.07,9.73)$ |
| $\mathbf{A}_{\mathbf{3}}$ | $(6.73,8.15,9.40)$ |

## STEP 5

Find the deviation in triangular fuzzy number by using
$\mathrm{D}_{\mathrm{f}}=(u-l)+\frac{m-l}{3+l}$

For $\mathrm{A}_{1} \quad(\mathrm{l}=6.07, \mathrm{~m}=7.02, \mathrm{u}=8.93) \mathbf{D}_{\mathrm{f}}=\mathbf{2 . 9 6}$
For $\mathrm{A}_{2} \quad(\mathrm{l}=8.46, \mathrm{~m}=9.07, \mathrm{u}=9.73) \mathbf{D}_{\mathbf{r}}=\mathbf{1 . 3 2}$
For $\mathrm{A}_{3}(\mathrm{l}=6.73, \mathrm{~m}=8.15, \mathrm{u}=9.40) \mathbf{D}_{\mathrm{f}}=\mathbf{2 . 8 2}$

## STEP 6

The fuzzy number $\mathrm{A}_{2}$ with minimum deviation $\mathrm{D}_{\mathrm{f}}=\mathbf{1 . 3 2}$ comes first in ranking order [ascending]. The final ranking order is $\mathrm{A}_{2}, \mathrm{~A}_{3}, \mathrm{~A}_{1}$

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